



## FLOWSTUDY



## Digitalization Pushes The Envelope

*FlowForma helps a fast-growing construction company to scale with time-saving processes and repeatable templates.*

### The Challenge

Rimkus is a New York-based civil engineering firm that specializes in exterior restoration services, so-called 'envelope work' that includes facade restoration, roofing, and window replacement. Much in demand, the company's 60 full-time employees run and execute multiple construction contracts simultaneously.

As the company grew, project oversight became more of a challenge. **To save time and increase operational efficiency, the firm was looking to digitalize reporting processes** and move away from excessive paperwork that let mistakes slip through and slowed down project completion. "We were trying to track different things in Excel and on paper. It got very messy and not everyone had the same access to printers so digitalizing processes was a must," said Jimmy Monahan, Principal Building Envelope Consultant.

The company spent three months searching for the best platform. FlowForma was the perfect fit. Anthony Ngadimin, Sr. Building Envelope Consultant at Rimkus, was involved in the procurement and saw the time-saving advantages immediately.

### FlowStudy Summary

#### Processes

- Field Reports
- Covid Checklist
- Weekly Investigation Reports

#### Pain Points

- Error-prone paper processes
- Struggling to scale and meet market demand
- Process knowledge trapped in people's heads

#### Benefits

- Save time in fast-moving sector
- Faster reporting accelerates project completion
- Easy-to-use, no code solution
- Templated processes create knowledge repository

#### Next Steps

A new workflow is planned for Proposal processes, where answers to a series of questions will automatically populate the template with the right budget charts, contracts, and project scope.

## The Solution

Rimkus' first 'flow' was a Covid Checklist, a form for ensuring employees were safe to work during the pandemic. It was beta tested with employees of varying degrees of tech savviness, which gave everyone an opportunity to familiarize themselves with the look and feel of the software and ask questions. The feedback loop triggered tweaks and adjustments before moving on to a more sophisticated process.

**Field Reports** was next, a flow used to provide a detailed record of site visits. Previously, punch lists, bills of quantities, and costs were assembled along with site photographs on handheld devices. Reports were created using different types of documents, culminating in a PDF with handwritten notes. The process was digitised as a templated form with all inputs residing in one place



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### *Rimkus's Feedback:*

*"I used to try and automate processes using Python and other programming languages and it could take months. The logic is still there with FlowForma, but you don't have to learn any code or any syntax, which is great, that's what drew us to the solution in the first place."*

**Anthony Ngadimin,**  
Sr. Building Envelope Consultant,  
Rimkus Consulting Group





Rolling out FlowForma to new users took the company a quarter of the time it took to deploy other solutions and the outcomes have been game-changing. Monahan described how it is much easier to review processes and train people on them; how everything is in one place with seamless document control, as opposed to old processes where there could be multiple versions in different places.

*"Tracking changes is much easier than trying to write them on a PDF, and we don't have to have administrators making the same change repeatedly. You make it once in the master template and it's applied to all your other reports," he said.*

## The Outcome

The time-saving benefits for the business cannot be underestimated. *"Efficiency and productivity are really important because construction is such a fast-paced business,"* said Anthony Ngadimin. *"The faster we can get reports out, the happier the clients and the more projects we can take on."*

Project review processes are completed in half the time – one day as opposed to two – and help catch problems before they become an issue. *"We're doing more at the front end, like uploading site photographs straight into FlowForma. Huge time-saving leads to cost savings, and that allows us to take on almost twice as many deliverables as we normally would,"* said Jimmy Monahan.

Like a lot of organizations, Rimkus is now rethinking its processes. It has succeeded in its plan to reduce paperwork in the business and is using digitalization to do things differently. Crucially, FlowForma has enabled it to scale and meet increasing market demand.



*The company had grown too big for processes to exist in a handful of people's heads. FlowForma has helped create a knowledge repository, where templates provide a repeatable way of doing things that don't have to be constantly taught and relearned.*

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*“When you scale, when people are working remotely and can't easily relay information to teammates, there's a risk people will do things differently. Digitalizing in FlowForma has solved that by creating a centralized repository. It means we're not constantly reinventing the wheel.”*

**Jimmy Monahan,**  
Principal Building Envelope Consultant,  
Rimkus Consulting Group

## About FlowForma

FlowForma is globally recognized as the leading no code Digital Process Automation provider. The company is committed to empowering businesspeople to rapidly digitize a wide range of processes in-house, without writing any software code.

FlowForma customers are live with digital processes, empowered and self-sufficient within 4 weeks of onboarding, and secure a return on investment within 6 weeks.

Headquartered in Ireland with offices in Boston and London, FlowForma serves 200,000 global users. A Microsoft Gold partner, its multinational customers include Bouygues, Aon, Grant Thornton and the NHS.

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your business processes?

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